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# The Legacy Tax: Your Infrastructure is Killing Margins, Slowing Execution, and Exposing Risk

# Executive Dinner

## SPEAKERS



**Jack Sharpe**  
CISO, Head of AI & Cyber Security  
[Instil](#)



**Choong Kwan**  
Head of International Audit  
[WRB Berkley](#)



**Rafal Hollins**  
Lead Cloud Architect  
[Lancashire Insurance Group](#)

**Abdul Malik Kalim**  
Head of IT  
[Europe Arab Bank](#)



**Thomas Lawler**  
Associate Director  
[St. James's Place](#)

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## THE LEGACY TAX: YOUR INFRASTRUCTURE IS KILLING MARGINS, SLOWING EXECUTION, AND EXPOSING RISK



**July 03, 2025**

6:00 PM-9:30 PM

United Kingdom Time

Financial services firms live and die by execution speed, cost efficiency, and risk control—yet outdated technology silently erodes P&L every single day. On-prem / even legacy cloud estates are a deadweight tax on your business. They force firms into spiraling costs, operational bottlenecks, and compliance risks. Even firms with some cloud adoption are struggling with outdated, inefficient hybrid environments that fail to deliver the agility, speed, and financial control they need.

TOGETHER WITH



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